

# NSK Corporate Philosophy & Vision

# Post 2026

## Keep in motion for 100 or even 1,000 years

## MTP2026

We aim to be a needed and trusted company that contributes to the development of a sustainable society by creating new value through the fusion of tribology and digital technology.

### Corporate Philosophy -Mission Statement-

## MOTION & CONTROL™

NSK contributes to a safer, smoother society and helps protect the global environment through its innovative technology integrating Motion & Control™. As a truly international enterprise, we are working across national boundaries to improve relationships between people throughout the world.

### NSK Vision 2026

## SETTING THE FUTURE IN MOTION

We bring motion to life,  
to enrich lifestyles,  
and to build a brighter future.

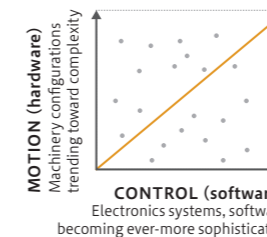
Dedicated to uncovering society's needs,  
we set ideas in motion  
to deliver solutions beyond imagination.

We're NSK.

And, we're setting the future in motion.

### 1 Motion & Control™

Each of these terms represents our business fields. Specifically, "Motion" symbolizes our complex hardware, machinery, and systems, whereas "Control" refers to our sophisticated software and electronics systems. NSK will foster this Motion & Control™ as its key value and asset while striving to be a company that constantly works to fulfill society's needs.



### 3 Help Protect the Global Environment

NSK envisions itself as contributing to the protection of the global environment. To this end, NSK strives to develop products that contribute to the environment by enabling a longer service life span, that are more compact, and that reduce friction. We seek to maximize our environmental contribution by conserving energy and resources at the customer usage stage by promoting products. In addition, we promote energy and resource conservation, as well as the reduction of environmentally harmful substances in our own company, and strive to minimize the environmental burden.

### 2 Contribute to a Safer, Smoother Society

The social role played by NSK is to ensure that moving objects such as automobiles, industrial machinery, and precision machinery operate properly and can accomplish whatever task they are designed for. This, in turn, supports a range of industries and makes society as a whole run smoother and safer.

### 4 Work Across National Boundaries to Improve Relationships between People throughout the World

NSK has long been promoting globalization. We create management, R&D, production, and sales systems that can fully utilize the characteristics of each region and make the most of human resources across countries. All of this has been done while also contributing to the vitalization and development of each local community.